

# EXHIBIT C



jason rugolo &lt;jason@iyo.dev&gt;

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hi sam :)

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Sam Altman <sam.hg.altman@gmail.com>

Tue, Mar 4, 2025 at 8:30 PM

To: jason rugolo &lt;jason@iyo.audio&gt;

let me chat with jony ive! he is the one driving this.

On Tue, 4 Mar 2025 at 16:42, jason rugolo <jason@iyo.audio> wrote:

😓😓😓 ruh roh.

want to work together? i don't want to go up against you man.

i am just a zealot in making the AI-augmented human a real thing, and making it good for humanity.

we're tiny still (15 ppl) and way outpunch our weight.

if you're into hardware, there is nobody on earth more sophisticated about this problem than we are from a technical and design perspective.

our hardware is in EV and ready to launch soon.

after the [TED talk](#) i did, the [instagram clip](#) went viral w 25MM views.

this gives me some confidence that our form factor will be loved.

killer apps to launch with: babelfish, search, music, superhearing.

we're also in discussions to launch with softbank telecom in japan...they seem very interested.

either way i wish you the best man.

i deeply hate all your haters out there and would love to work with you.

i'm a huge fan. :)

openAI is so awesome!

best,

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On Tue, Mar 4, 2025 at 5:29 PM Sam Altman <[sam.hg.altman@gmail.com](mailto:sam.hg.altman@gmail.com)> wrote:

thanks but im working on something competitive so will respectfully pass!

(called io...)

On Tue, 4 Mar 2025 at 15:30, jason rugolo <jason@iyo.audio> wrote:

hey sam, i'll keep it very brief as i know how busy you are. :D

i'd love the opportunity to pitch you to invest [REDACTED] in my AI-meets-audio hardware company, iyo.

we're launching the best possible hardware interface to interact with AI-agents, after having obsessively focused on this problem since 2018.

the open round is a capped YC SAFE (cap [REDACTED] pref), led by our manufacturing partner, [pegatron](#), who makes the iPhone Pro and Pro Max. pega is manufacturing the [iyo ONE](#) in their vietnam plant and we should be MP-ready in september.

voice interaction with agents is the future, and speakerphone sucks. i would love to show you what we've built and convince you we are right about the future of human-computer interface.

are you open to a call to discuss this? i would deeply value the opportunity.

(separately, i hope helion is progressing well. very excited about that! :)

best,

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